

Wealth Management Market Update

SPRING 2022 Q1 UPDATE

Wealth Management Market Summary

Spring 2022 Industry Updates and Drivers

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Our dedicated team has an extensive level of experience in the wealth and asset management sectors, specializing in M&A for wealth managers, their assets, and manager contracts.

We have transacted or transferred more than \$145 billion in AUM since 2015.

Select Market Drivers

Mergers and Acquisitions Remain Robust

- 2022 wealth management M&A activity had a strong start to the year on pace to beat 2021 activity with 69 deals year to date, a 17% increase from Q1 '21.
 - Q1 '22 was the strongest first quarter in the past six years.
- Transaction count was heavily weighted toward smaller-sized platforms managing \$100 million to \$250 million of AUM (more than 35% of Q1 activity).

Private Equity Involvement

- Sponsor and institutional investor activity remained relatively stable, with their involvement in 14 deals in Q1 '22.
 - The Mather Group, LLC, a leading wealth management firm with more than \$8 billion in AUM, received a significant strategic investment from The Vistria Group, its inaugural deal in the sector.⁽¹⁾
- RSM Wealth Management, a recent placement among Barron's 2021 Top 100 RIA Firms with more than \$7.4 billion in AUM, has agreed to be acquired by **Parthenon Capital**.
- Lovell Minnick Partners-backed Pathstone will acquire certain assets of Eaton Vance WaterOak Advisors that are focused on customization and advise on \$3 billion in assets.

Public Valuations Retreated

- Public company valuations are down due to macroeconomic issues and related lower AUM.
- In contrast, private transaction multiples continue to be near highs, especially for larger keystone firms that sponsors are targeting as a base for roll-ups.

Overall Activity Expected to Continue, Expand Into Ancillary Services

- Recurring consolidation trends—the need for operating leverage, accretive acquisitions, and overall sponsor demand—will continue to drive transactions.
- Larger firms with scale may expand their product sets and migrate into derivative areas of core wealth management such as trust and tax services.
- Downstream platform acquisitions are expected as the supply chain vertically integrates to offer a single holistic digital offering.
- Private multiples may retreat if public valuations remain low or fall further.

Recent Houlihan Lokey Transaction Spotlight

| Transaction | Transaction Pending Ascot Lloyd a portfolio company of funds managed by OAKTREE and ARES has agreed to be acquired by NORDIC CAPITAL Sellside Advisor | VISTRIA has made a strategic partnership in and recapitalization of TICO SR.0 billion AUM Wealth Manager Financial Advisor | Transaction Pending CARDALE Agent Agent | Stadion a portfolio company of TA ASSOCIATES has been acquired by Smart Sellside Advisor | Transaction Pending Tiedemann to merge with Alvarium Investments Merger of equals to list on Nasdaq via business combination through a special purpose acquisition vehicle Deal Accounting and Valuation Advisory Services | WREN STERLING a portfolio company of Palatine has been acquired by Sellside Advisor | a portfolio company of OAKTREE has received financing from funds managed by Capital Raising |
|------------------------|--|---|--|--|--|--|--|
| Deal Date | April 2022 | March 2022 | February 2022 | January 2022 | September 2021 | July 2021 | February 2021 |
| Deal Value | Not Disclosed | Not Disclosed | Not Disclosed | Not Disclosed | \$1.4 Billion | Not Disclosed | Not Disclosed |
| Target Description | One of the largest U.K. independent financial advice businesses, serving more than 20,000 clients through over 500 staff across 17 U.K. locations. | Fee-only fiduciary firm serving primarily high-net- worth individuals, with approximately \$8.0 billion in AUM, ranked in the Top 100 RIA Firms in the country for the past four years. | Independent investment management business, providing portfolio management, stockbroking, and financial planning services to private clients. | Leading managed account defined contribution (DC) technology platform utilizing its proprietary technology to service over \$2.3 billion in AUM and more than 4,000 plans. | Investment advisor for high-net-worth families, trusts, foundations, and endowments. Privately owned investment firm, global multifamily office, and merchant banking boutique. | Financial planning firm offering services (such as financial, investment, and pensions advice) to both businesses and individuals. | Leading IFA business serving more than 21,000 clients through a network of 135 independent financial advisors. |
| Houlihan Lokey Role | Sellside Advisor | Financial Advisor | Sellside Advisor | Sellside Advisor | Deal Accounting, Financial Reporting, and Valuation Advisory Services | Sellside Advisor | Exclusive Placement Agent |

The Vistria Group to Acquire The Mather Group

Houlihan Lokey Case Study

The Vistria Group (Vistria) has made a strategic partnership in and recapitalization of The Mather Group (TMG).

Houlihan Lokey served as the financial advisor to Vistria and assisted in negotiating the transaction

Transaction Overview

- Majority stake transaction.
- Vistria will commit significant capital to support TMG's continued growth, both organically and through additional acquisitions.
- The announcement represents Vistria's first partnership in the wealth management space and fosters a dynamic new venture between two Chicago-based firms.
- As part of the investment, Vistria is backing TMG's CEO Chris Behrens and its current leadership team to continue its expansion into new geographies and services.

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We are thrilled to establish a partnership with Chris and The Mather Group team. Their reputation in the industry and among clients is unparalleled, and we know there is great opportunity to continue the company's growth trajectory.

—Michael Castleforte, Partner and Co-Head of Financial Services at Vistria

TMG

TMG Rationale

- Supports vision of being a national boutique while enhancing the client experience.
- Cultural fit, shares same investment philosophy, commitment to integrity and high-touch service.
- Provides a capital structure to grow both organically and through M&A.
- Ability to leverage broader network of operating partners and relationships with leading financial services companies.
- TMG is a fee-only fiduciary firm serving primarily highnet-worth individuals, with approx. \$8.0 billion in AUM as of March 31, 2022.
- Founded in 2011 and headquartered in Chicago, with offices throughout the U.S., TMG is a registered investment advisor, providing discretionary and nondiscretionary advice.
- Since January 2020, TMG has completed 10 acquisitions and currently has more than 140 advisors and staff around the country.
- TMG scaled its AUM from \$1 billion to \$8 billion during the past five years, ranking among Barron's list of Top 100 RIA Firms in the country for the past four years.

Vistria

Vistria Rationale

- TMG's commitment to diversity, impact, and ESG aligns well with Vistria's mission and values.
- Ability to leverage its Portfolio Resources
 Group, M&A experience, and resources to scale
 TMG's business.
- Positions TMG for transformative growth and maximizes total returns to all stakeholders.
- Vistria is a Chicago-based private investment firm, partnering with middlemarket businesses in the healthcare, education, and financial services industries.
- Team comprises highly experienced operating partners and investment professionals.
- Operates at the intersection of purpose and profit with companies that are passionate about growth and commitment to the community.
- Vistria is using its fourth fund, which raised \$2.7 billion in 2021, to invest in TMG.

Nordic Capital to Acquire Ascot Lloyd

Houlihan Lokey Case Study

Nordic Capital (Nordic) has agreed to acquire Ascot Lloyd from Oaktree Capital Management LP (Oaktree) and Ares Management Corp. (Ares).

Houlihan Lokey served as the exclusive financial advisor to Ascot Lloyd and Oaktree, having worked with the business since 2016

Transaction Overview

- 100% control transaction.
- Nordic will look to support Ascot Lloyd organically by developing the current client offering and inorganically through continued M&A.
- Recognizing the scale delivered to date by Ascot Lloyd's industry-leading management team, Nordic plans to support and accelerate leadership's current business and growth plans with continued investments in people and technology.

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Our acquisition is a testament to the strength of Ascot Lloyd today and the significant opportunities ahead. Fundamentally, this is underpinned by the quality of our people and their commitment to offering the best possible service and advice to our clients.

—Nigel Stockton, CEO of Ascot Lloyd

Ascot Lloyd

Ascot Lloyd Rationale

- Substantial new capital to accelerate growth.
- Leverage Nordic's M&A experience to further accelerate acquisition strategy.
 - Ascot Lloyd has completed 60 acquisitions since 2013.
- Shared culture and values, acknowledging the high-quality management team and clientcentric operations.
- Established in 2004, Ascot Lloyd is a one of the largest U.K. independent financial advice businesses, serving over 20,000 clients through more than 500 staff across 17 U.K. locations.
- Grown substantially through consolidation; the business is now approaching £10 billion of assets under influence.
- The business offers financial planning, investment advice, retirement planning, and ancillary financial advice products.
- Operates an in-house discretionary fund management and model portfolio service, Avellemy, which has grown to more than £2.5 billion AUM since inception.

Nordic

Nordic Rationale

- Ability to leverage its financial services expertise.
- Develop Ascot Lloyd's client offering and management presentation.
- Focus on further developing Ascot Lloyd's digital proposition.
- Accelerating organic and inorganic growth and further increasing its focus on sustainable savings.
- Nordic is a leading private equity investor with a commitment to creating stronger, sustainable businesses through operational improvement and transformative growth.
- Since inception in 1989, Nordic has invested more than £19 billion in over 120 investment.
- Primary focus sectors include healthcare, technology and payments, financial services, and selectively, industrial and business services.
- Key regions for healthcare and technology and payments are Europe and others across the globe.

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Sources: Public filings, transaction press release.

HOULIHAN LOKEY

Titan Wealth Holdings to Acquire Cardale Asset Management Ltd.

Houlihan Lokey Case Study

On February 22, 2022, Titan Wealth Holdings (Titan) announced the signing of a definitive agreement to acquire Cardale Asset Management Ltd. (Cardale), an independent investment management business.

Houlihan Lokey served as the financial advisor to Cardale

Transaction Overview

- Cardale has entered into a definitive agreement to be acquired by Titan.
- Cardale will operate under the Titan Wealth Holding Group and retain its existing model, leadership, and brand.
- The acquisition is expected to close in March/April 2022, subject to regulatory approval, after which Titan will have AUM of £5.2 billion.

Strategic Rationale

The transaction brings together two well-regarded financial institutions poised to benefit from the respective strengths of each partner.

- Forms a key part of Titan's central investment proposition and enhances its distribution capabilities.
- Provides significant presence in the north of England, making it an excellent strategic, geographic, and cultural fit for both parties.
- More integrated and flexible services to investment managers, IFAs, and clients.
- Anticipated to double Titan's revenues, supporting its continued growth target of £20 billion to £30 billion in AUM within four years of launch.



- Cardale is an independent investment management business, providing portfolio management, stockbroking, and financial planning services to private clients.
- Since its launch in 2003, Cardale has seen impressive and sustained growth, reaching £1.5 billion in AUM.
- It manages approximately 3,500 clients, employing approximately 70 financial and investment professionals under the leadership of a highly experienced board.



- Titan Wealth Holdings is an active acquirer of asset managers in the U.K. and provides a broad range of services to investment managers and IFAs.
 - Primary services include integrated investment platform services; central investment propositions for IFAs; and trade, custody, and settlement, and discretionary fund management.
- Titan currently holds Titan Asset Management, GPP, and the most recently acquired Cardale.

Smart USA to Acquire Stadion Money Management

Houlihan Lokey Case Study

On January 6, 2022, TA Associates announced the signing of a definitive agreement to sell Stadion Money Management (Stadion), a technology-enabled managed account provider, to Smart USA Co. (Smart).

Houlihan Lokey served as the exclusive financial advisor to Stadion

Smart—Overview



- Founded in 2014, Smart is a global technology business that delivers people-focused retirement solutions.
 - Offers a broad range of retirement products ranging from self-service retirement income solutions to customized platform options for employers, advisors, and participants.
- As of December 31, 2021, Smart had more than \$2.3 billion in assets on its platform, serving more than 70,000 participants.

Stadion—Overview



- Stadion is a leading managed account DC technology platform utilizing its proprietary technology.
 - Integrates with recordkeepers to offer low-cost personalized retirement solutions on a mass scale within the U.S. retirement plan market.
 - Offers both its signature StoryLine managed account solution and tech-only services.
- The company was founded in 1993 and headquartered in Athens, Georgia.

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There is an incredible opportunity to deliver scalable and personalized retirement solutions to even more Americans. The combined team of Smart and Stadion will be extremely well positioned to serve the evolving needs of recordkeepers, asset managers, advisors, plan sponsors, and ultimately their participants.

—Jud Doherty, CEO of Stadion

Deal Summary and Strategic Rationale

Deal Summary

- Smart signed a definitive agreement with TA Associates to acquire 100% of the equity of Stadion.
- Stadion's employees will be joining Smart's U.S. retirement operations.

Transaction Rationale

- Creates continued momentum for Smart's U.S. growth initiative, having recently launched U.S. operations.
- Integrates recordkeeping, managed accounts, and other administrative services focused on pooled plan structures and retirement income solutions.
- Brings Smart Retire products to Stadion's existing StoryLine accumulation offering to give participants a decumulation solution, supporting the income needs of the participant post retirement.
- Smart will add more than \$2.3 billion in AUM and gain access to Stadion's 4,000 retirement plans.

Wealth Management Transactions

Extensive Global Wealth Management Experience

Select Wealth Management Related Engagements





































Market Activity and Characteristics

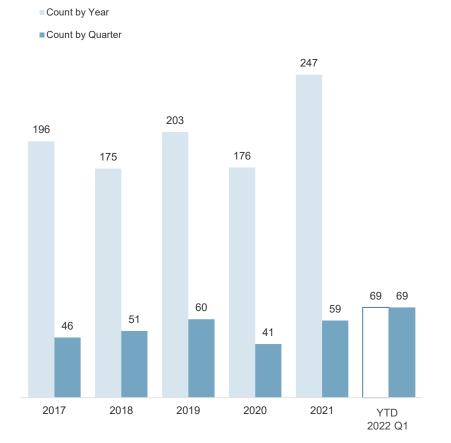
Robust M&A Market

Transaction Activity Continues to Increase QoQ and YoY

M&A activity remained robust throughout the quarter and year as a whole, with 11 more deals in Q1 '22 than Q1 '21 and 29 more deals in 2022 than 2021 on an annualized basis—a 17% and 12% increase, respectively.

Established M&A Activity(1)

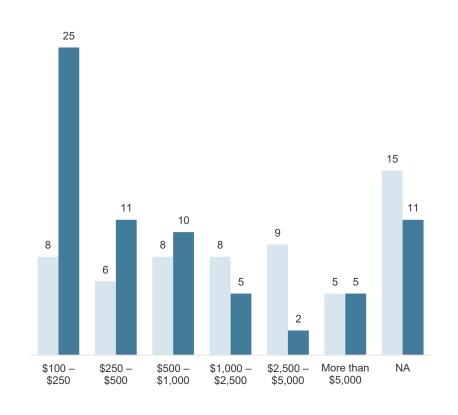
Number of transactions executed per year



M&A Activity by Seller Size

Number of transactions by seller size, \$ in millions





Private Equity Continues to Be Active

Acquirers and Select Transactions

Sponsors continue to increase their interests in the independent advisory sector, executing larger deals focused on consolidation.

Drivers of Private Equity Activity

Large Initial Investment Larger platforms, usually an initial purchase for a sponsor as they enter the sector; typically established operations and an ability to scale easily.

Bolt-On Acquisitions Acquisitions by sponsor-owned entity that is looking to add additional assets and employees; typically rolls up under the marguis platform.

Product Expansion Acquisition of tangential products or strategies (i.e., tax, trust, financing, etc.) to offer clients in core business; may be acquired by platform or by the same sponsor under separate ownership and management.

Exits

- Sale of platforms by founders or sponsors.
- Can be through a sale or IPO; may retain a minority or legacy interest post closing.

Drivers of Value

 Organic growth, accretive acquisitions, expenses savings, operating leverage, product/service build-out, multiple expansion.















PATHSTONE

LMP LOVELL MINNICK PARTNERS



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IIFL WEALTH













BEACON POINTE



CI FINANCIAL





HD VEST



2014

SAGEVIEW

BESSEMER STREET



2015



2016



2017



2018



2019

TA ASSOCIATES



2020





Drivers of Transaction Activity

Evolving Wealth Management Landscape

Industry Trends and Market Drivers

- With more than 7,500 retail-focused advisors in the U.S., significant consolidation opportunities exist for all types of firms.
 - New investors provide not only business expertise and scale but also networks for sourcing M&A opportunities.
 - Strategic buyers are becoming more involved in transactions, representing nearly half of publicized deals from about one-third of deals a decade ago.
- Shift to independence has attracted the interest of (and demand for) private capital.
 - Family offices, sovereign funds, insurance companies, pension funds, private investors, and private equity firms are directly and indirectly investing in independent advisory firms.
 - With median profit margins of 20%–25%, cheap borrowing costs, and low capital requirements, private investors are attracted to the potential of doubling their money within three to five years.

Wealth Management Landscape

| Private Banking and Brokerage | J.P.Morgan |
|-------------------------------|---|
| Wirehouse | Bankof America Morgan Stanley UBS WELLS FARGO |
| Regional | BAIRD Edward Jones STIFEL NICOLAUS |
| IBDs | Ameriprise Commonwealth KESTRA The LPL Financial LPL Financial |
| RIAs and Service | FOCUS MERCER ADVISORS ADVISORS |

ADVISORS"

Select Advisor Transactions

| \$ in millions | | | |
|----------------|--|---------------------------------------|----------|
| Month | Target | Acquirer | AUM/AUA |
| Apr. | Ascot Lloyd Independent Financial Advice | Nordic Capital | \$10,000 |
| Mar. | THE MATHER GROUP | VISTRIA. | 8,000 |
| Mar. | Pensionmark | Charlesbank | 7,159 |
| Mar. | MID-CONTINENT CAPITAL | FOCUS [®] FINANCIAL PARTNERS | 3,833 |
| Feb. | AZIMUTH CAPITAL MANAGEMENT LLC | FOCUS FINANCIAL PARTNERS | 2,805 |
| Feb. | CARDALE Asset Management | TITAN | 1,500 |
| Feb. | CORIENT (> | CI FINANCIAL | 5,000 |
| Feb. | Altavista WEALTH MANAGEMENT | BEACON POINTE | 700 |
| Jan. | wealthfront | UBS | 27,000 |
| Jan. | ₩ETHERBY | LAIRD NORTON COMPANY | 6,127 |
| Jan. | 5 stadion | Smart Pension | 2,353 |
| Jan. | RSM | PARTHENON CAPITAL | 7,454 |

RIA Acquisition Market Overview

Consolidation continues, with over 30 firms making more than one acquisition since March 2020 and the 25 largest acquirers transacting in over \$500 billion of AUM during that time.

Top 25 Acquirers by Deal Volume (Last 2 Years)

By number of deals, \$ millions

| By Harrison of acate, & Hillione | | | | |
|---|--------------|---------------------|--------------------|-----------------------|
| Buyer Name | No. of Firms | % of Total Deals | Total AUM Added | Average Target AUM |
| Focus Financial Partners/ARS Wealth Advisors | 45 | 11.5% | \$68,807 | \$1,529 |
| Mercer Advisors | 25 | 6.4% | 13,113 | 525 |
| CIFinancial | 24 | 6.1% | 91,574 | 3,816 |
| Wealth Enhancement Group | 23 | 5.9% | 29,387 | 1,278 |
| Hightower Advisors | 22 | 5.6% | 33,638 | 1,529 |
| Beacon Pointe Advisors | 18 | 4.6% | 9,211 | 512 |
| Creative Planning | 16 | 4.1% | 16,567 | 1,035 |
| Mariner Wealth Advisors | 15 | 3.8% | 15,871 | 1,058 |
| MAI Capital Management | 13 | 3.3% | 4,941 | 380 |
| CAPTRUST Financial Advisors | 12 | 3.1% | 25,451 | 2,121 |
| Allworth Financial | 11 | 2.8% | 4,055 | 369 |
| Dynasty Financial Partners/Sweet Financial Partners | 11 | 2.8% | 8,355 | 760 |
| EP Wealth Advisors | 9 | 2.3% | 3,481 | 387 |
| Cerity Partners | 7 | 1.8% | 10,818 | 1,545 |
| The Mather Group (TMG) | 7 | 1.8% | 1,215 | 174 |
| Kestra Financial/Bluespring Wealth Partners | 4 | 1.0% | 2,501 | 625 |
| Merit Financial Advisors | 4 | 1.0% | 1,229 | 307 |
| OneDigital Health & Benefits | 4 | 1.0% | 936 | 234 |
| Pathstone | 4 | 1.0% | 10,363 | 2,591 |
| Bluespring Wealth Partners | 3 | 0.8% | 2,060 | 687 |
| Cresset Asset Management | 3 | 0.8% | 7,500 | 2,500 |
| Hub International Investment Services | 3 | 0.8% | 5,678 | 1,893 |
| LPL Financial | 3 | 0.8% | 66,500 | 22,167 |
| Savant Wealth Management | 3 | 0.8% | 2,371 | 790 |
| Wealthspire Advisors | 3 | 0.8% | 5,200 | 1,733 |
| Top 25 Total | 292 | 74.3% | \$440,822 | \$1,510 |
| Other | 101 | 25.7% | 293,651 | 2,907 |
| Total | 393 | 100.0% | \$734,473 | \$1,869 |
| | | | | |

Top 25 Acquirers by Cumulative AUM (Last 2 Years)

By cumulative acquired AUM, \$ millions

| Buyer Name | No. of Firms | Total AUM Added | % of Total AUM |
|--|--------------|--------------------|-------------------|
| CIFinancial | 24 | \$91,574 | 12.5% |
| Focus Financial Partners/ARS Wealth Advisors | 46 | 69,222 | 9.4% |
| LPL Financial | 3 | 66,500 | 9.1% |
| Cetera Financial Group | 2 | 40,490 | 5.5% |
| Hightower Advisors | 22 | 33,638 | 4.6% |
| CAPTRUST Financial Advisors | 14 | 31,605 | 4.3% |
| Wealth Enhancement Group | 24 | 30,772 | 4.2% |
| B. Riley Financial | 1 | 18,900 | 2.6% |
| Alvarium Tiedemann Holdings | 1 | 18,415 | 2.5% |
| Robert W. Baird & Co. | 1 | 18,000 | 2.5% |
| Silicon Valley Bank | 1 | 17,700 | 2.4% |
| Creative Planning | 17 | 17,185 | 2.3% |
| Mariner Wealth Advisors | 16 | 16,271 | 2.2% |
| Cerity Partners | 9 | 14,818 | 2.0% |
| Mercer Advisors | 27 | 13,603 | 1.9% |
| Galway Holdings | 1 | 12,300 | 1.7% |
| Summit Financial | 2 | 12,100 | 1.6% |
| Azimut Group | 1 | 12,000 | 1.6% |
| Parthenon Capital Partners | 1 | 12,000 | 1.6% |
| Stanhope Capital Group | 1 | 11,200 | 1.5% |
| Pathstone | 4 | 10,363 | 1.4% |
| Lightyear Capital & Ontario Teachers' Pension Plan | 1 | 10,000 | 1.4% |
| Beacon Pointe Advisors | 19 | 9,671 | 1.3% |
| Laird Norton Wealth Management | 2 | 8,577 | 1.2% |
| Dynasty Financial Partners/Amplius Wealth Advisors | 11 | 8,355 | 1.1% |
| Top 25 Total | 251 | \$605,259 | 82.4% |
| Less than \$8.3 Billion | 142 | 129,214 | 17.6% |
| Total | 393 | \$734,473 | 100.0% |

Accessing Alternatives

Key Activity Drivers

Alternatives Are Growing in Importance



- Alternatives AUM to approach \$20 trillion by 2025.
- Significant growth track record in Alternative's share of global AUM.
 - \$5.9 trillion AUM in 2008 (15% of \$39 trillion global AUM).
 - \$14.2 trillion AUM in 2019 (16% of \$89 trillion global AUM).
 - Projected to increase to 17% share of \$103 trillion global AUM by 2024.

Access Is
Challenging and
Needs to Extend to
the HNW and RIA
Channels



- U.S. HNW AUM to approach \$80.0 trillion by 2025 across 3+ million households.
- 40% of financial advisors allocate to private alternative products.

Enough Fees in Value Chain for Significant Distribution Economics



- Asset management is converging with fintech as:
 - Large product manufacturers need to reach new client segments.
 - Large distributors/advisors need streamlined solutions to better service their existing clients.
 - Complex parts of the process are becoming tech enabled (i.e., subscription docs).

Growth in Alternatives: Private Clients

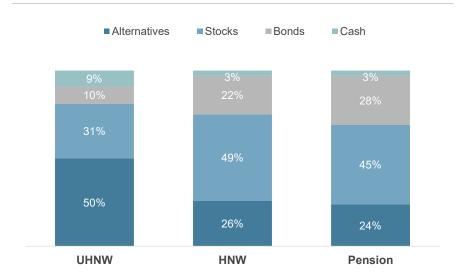
Market Overview

- HNW investable asset growth expected to significantly increase.
 - Significant allocations to PE and hedge funds among high-net-worth and ultra-high-net-worth individuals.
- Alt. distribution platforms at the nexus of the secular trend toward alternatives and tech-enabled investment services.
- Headwinds include advisor platform adoption; entrenched investment processes preventing large-scale onboarding.
- Diverse product suite and usability are key to gathering significant assets.

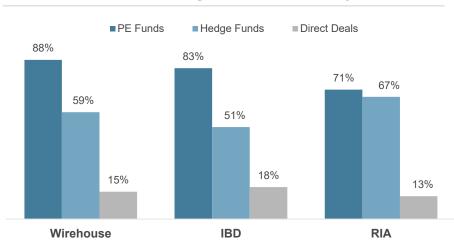
Expected U.S. HNW Investable Asset Growth



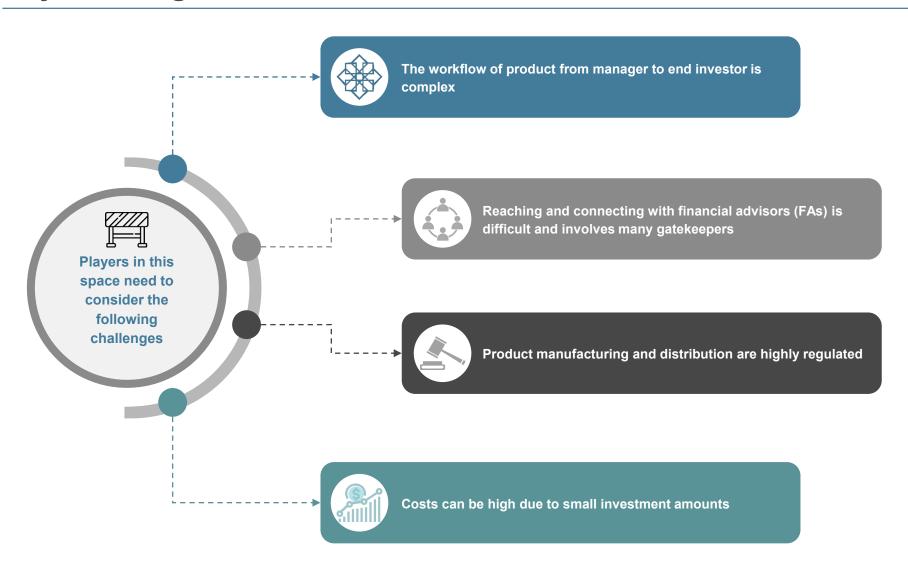
Asset Allocation Among Millionaires and UHNW



Percent of FAs Investing in Alternatives by Channel



Key Challenges



Competitive Landscape—Selected Players

Accessing Alternatives









"Accessing Alternatives"
Highlighted Industry Leaders





other Fund Distribution/Servicing

allfunds ss&c/ALPS

SALI* hanetf PRECISION CAPITAL

FORESIDE



Selected Houlihan Lokey Transaction Spotlight

Accessing Alternatives

| Transaction | MOTIVE CAPITAL CORP has merged with Forge Fairness Opinion | SHARESPOST has been acquired by Forge Sellside Advisor | MERCURY CAPITAL ADVISORS and its wholly-owned subsidiary MERCURY iFunds have been acquired by INVESTCORP Sellside Advisor* | a portfolio company of AQUILINE GENSTAR has merged with ARTIVEST a portfolio company of KKR Sellside Advisor* | EATON PARTNERS has been acquired by STIFEL Sellside Advisor* |
|------------------------|---|---|---|---|---|
| Deal Date | March 2022 | November 2020 | May 2019 | June 2018 | November 2015 |
| Deal Value | \$216 Million | \$160 Million | Not Disclosed | Not Disclosed | Not Disclosed |
| AUM | | | \$22.5 Billion | \$2.5 Billion | |
| Sector | Private Funds (Liquidity Venue) | Private Company— Secondary (Investment Marketplace) | Alternatives (Fund Placement) | Alternatives (Distribution Platform) | Alternatives (Fund Placement) |
| Description | The combination provides significant capital to fund growth, accelerate its technology platform, strengthen its network position, and unlock further opportunities for expansion. | The combination creates a leading global private securities marketplace serving the liquidity needs of high-growth unicorn companies and their employees. | Mercury, a global capital- raising and investment advisory firm, has agreed to be acquired by Investcorp, a leading global provider and manager of alternative investments products. | The combination of Altegris and Artivest creates a solutions-driven alternative investment marketplace with \$3 billion of asset flows serving 10,000+ clients. | Eaton has served as intermediary for more than \$68 billion of total capital commitments from institutional investors to 90 differentiated funds. |
| Houlihan Lokey Role | Fairness Opinion | Sellside Advisor | Sellside Advisor | Sellside Advisor | Sellside Advisor |

Highlighted Capital Raises: Accessing Alternatives

| Date | Target | Target Type | Target Country | Lead Investor(s) | Deal Value (US\$ M) | Pre-Money EV | Deal Type |
|------------|--------------------|--|----------------|--|------------------------|--------------|----------------------|
| Apr. 2022 | CAIS | Alternatives (Distribution Platform) | U.S | APOLLO MOTIVE CAPITAL CORP RCP CAPITAL PARTINERS | \$100 | \$1,000.0 | Consortium |
| Dec. 2021 | iCapital. | Alternatives (Distribution Platform) | U.S. | W WESTCAP | 50 | | Strategic Investment |
| Nov. 2021 | M O ONFARE | Alternatives (Investment Marketplace) | Germany | NSIGHT PARTNERS | 75 | | Series C |
| Nov. 2021 | YIELDSTREET | Specialty Asset (Investment Marketplace) | U.S. | MAYFAIR EQUITY PARTNERS | 50 | | Series C |
| Apr. 2021 | | Alternatives (Investment Marketplace) | U.S. | UNUSUAL VENTURES | 17.0 | | Series A |
| Feb. 2021 | Titan | Alternatives (Investment Marketplace) | U.S. | GENERAL (© CATALYST | 12.5 | | Series A |
| Nov. 2020 | CAIS | Alternatives (Investment Marketplace) | U.S. | ELDRIDGE | 50.0 | | Growth Equity |
| Oct. 2020 | () DEALPATH | Real Estate (Distribution Platform) | U.S. | Nasdaq | | | Strategic Investment |
| Sept. 2020 | Rallyna. | Luxury Asset (Investment Marketplace) | U.S. | global Raptor relayventures | 17.0 | | Series B |
| Aug. 2020 | ΛLPHΛFLOW | Real Estate (Investment Marketplace) | U.S. | Undisclosed Investors | 7.0 | | Later-Stage VC |
| Apr. 2020 | Rallyna. | Luxury Asset (Investment Marketplace) | U.S. | Scala Ventures social leverage | 3.0 | | Early-Stage VC |
| Mar. 2020 | iCapital. | Alternatives (Distribution Platform) | U.S. | 中国平安 PING AN ^{直接 年度} | 146.0 | | Growth Equity |
| Feb. 2020 | zanbato | Private Company—Secondary (Investment Marketplace) | U.S. | 8VC LeFrak | 15.0 | 100.0 | Series C |

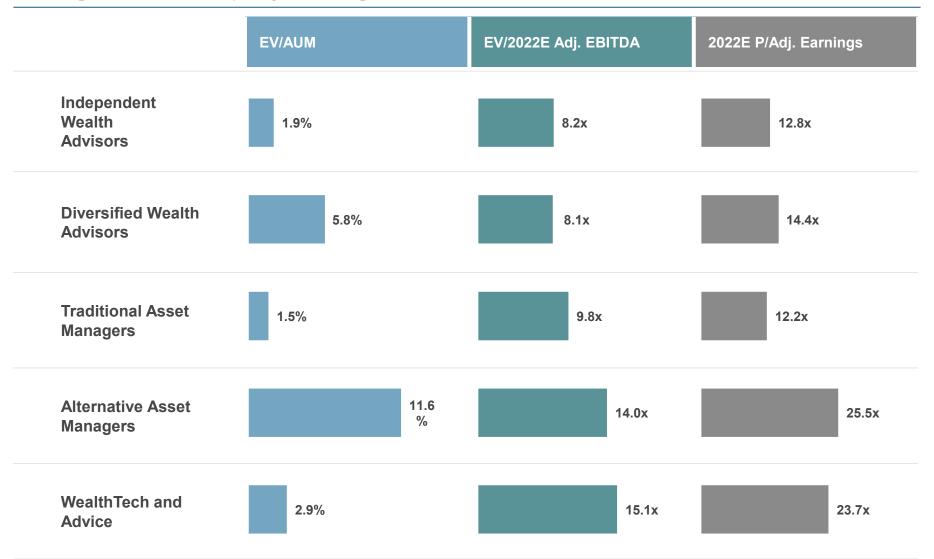
Highlighted Capital Raises: Accessing Alternatives (cont.)

| Date | Target | Target Type | Target Country | Lead Investor(s) | Deal Value (US\$ M) | Pre-Money EV | Deal Type |
|-----------|-------------------------------------|---|----------------|---|------------------------|--------------|----------------|
| Jan. 2020 | 1 roofstock | Real Estate (Investment Marketplace) | U.S. | svb > Capital | \$50.0 | \$525.0 | Series D |
| Dec. 2019 | SIP SHARESPOST | Private Company—Secondary (Investment Marketplace) | U.S. | SVb Shicon Valley Bank | 5.0 | | Later-Stage VC |
| Nov. 2019 | CS | Real Estate (Investment Marketplace) | U.S. | GROTECH VENTURES | 12.0 | 228.0 | Series C |
| Oct. 2019 | ? PeerStreet | Real Estate (Investment Marketplace) | U.S. | Colchis (| 60.0 | 270.0 | Early-Stage VC |
| June 2019 | EXPORO | Real Estate (Investment Marketplace) | Germany | % partech | 57.0 | | Growth Equity |
| May 2019 | CAIS | Alternatives (Distribution Platform) | U.S. | CRESCENT | _ | | Consortium |
| Apr. 2019 | FINITIVE | Specialty Asset (Investment Marketplace) | U.S. | ∧TOMIC ∴ | 6.0 | | Seed |
| Apr. 2019 | HALO | Specialty Asset (Investment Marketplace) | U.S. | Allianz Life Ventures | 12.0 | | Series B |
| Apr. 2019 | O CleanCapital | Infrastructure Projects (Investment Marketplace) | U.S. | BlackRock. | 5.0 | | Strategic VC |
| Feb. 2019 | han etf | Funds (Distribution Platform) | U.K. | POINT72 VENTURES THIRDSTREAM PARTNERS | _ | | Seed |
| Jan. 2019 | AIX Alternative Investment Exchange | Alternatives (Distribution Platform) | U.S. | INVESTMENTS: | _ | | Incubation |
| Nov. 2018 | YIELDSTREET | Specialty Asset (Investment Marketplace) | U.S. | edison _{partners} | 62.0 | | Growth Equity |
| Nov. 2018 | iCapital. | Alternatives (Distribution Platform) | U.S. | THE CARLYLE GROUP Blackstone J.P.Morgan | _ | | Consortium |

Select Valuation Trends

Valuations

Average Public Company Trading Metrics



Note: The above illustrates comparative valuations on a subsector basis across many different company revenue and business model types.

The subsequent pages show the trading metrics of the respective companies within each subcategory.

Valuations

Historical Public Company Trading Levels and Relative Change

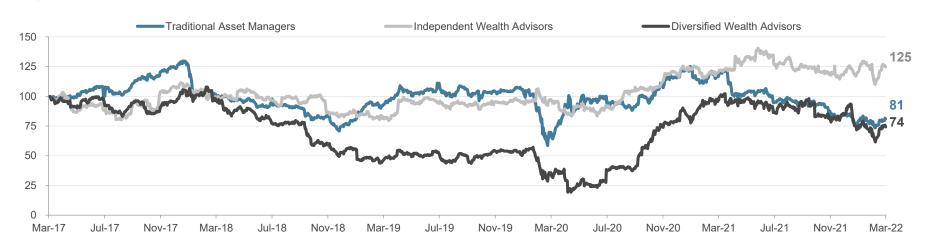
Total Enterprise Value to LTM EBITDA

Total Enterprise Value to LTM EBITDA



Relative Change in Total Enterprise Value to LTM EBITDA

Change in Total Enterprise Value to LTM EBITDA



Select Trading Comparables

Advisors

| As of March 31, 2022 (Dollars in millions, except per share data) | | 01 | | ts | YTD | 1-Year | EV/ | | | EV/EBITD | ^ | P/Adj. Earnings | | |
|---|--------|---------------------------|-------------------------------|----------------|--------------------------|--------------------------|------|---------------|-------|----------|-------|-----------------|-------|-------|
| Company | Ticker | Closing Stock Price | Assets Under Management | Market Cap. | Stock Price Return | Stock Price Return | AUM | 2021E Rev. | 2022E | NTM | 2023E | 2022E | NTM | 2023E |
| Diversified Wealth Advisors | | | | | | | | | | | | | | |
| The Charles Schwab Corporation | SCHW | \$84.31 | NA | \$159,676 | 0.2% | 26.9% | n.a. | 5.8x | 10.5x | 9.6x | 8.5x | 21.7x | 19.6x | 16.7x |
| Ameriprise Financial, Inc. | AMP | 300.36 | 1,170,967 | 33,213 | (0.4) | 27.6 | 2.7 | 2.2 | 7.6 | 7.4 | 6.9 | 11.9 | 11.4 | 10.2 |
| Raymond James Financial, Inc. | RJF | 109.91 | 203,200 | 22,818 | 9.5 | 30.3 | 8.9 | 1.6 | 7.7 | 7.0 | 7.0 | 14.4 | 12.9 | 11.2 |
| Stifel Financial Corp. | SF | 67.90 | NA | 7,226 | (3.6) | 3.2 | n.a. | 1.5 | 6.4 | 6.2 | 5.6 | 9.5 | 9.1 | 8.1 |
| High | | | | | 9.5% | 30.3% | 8.9% | 5.8x | 10.5x | 9.6x | 8.5x | 21.7x | 19.6x | 16.7x |
| Mean | | | | | 1.4 | 22.0 | 5.8 | 2.8 | 8.1 | 7.5 | 7.0 | 14.4 | 13.3 | 11.5 |
| Median | | | | | (0.1) | 27.2 | 5.8 | 1.9 | 7.7 | 7.2 | 6.9 | 13.2 | 12.2 | 10.7 |
| Low | | | | | (3.6) | 3.2 | 2.7 | 1.5 | 6.4 | 6.2 | 5.6 | 9.5 | 9.1 | 8.1 |
| Independent Wealth Advisors | | | | | | | | | | | | | | |
| LPL Financial Holdings Inc. | LPLA | \$182.68 | \$643,200 | \$14,609 | 14.1% | 27.4% | 2.7% | 2.0x | 12.9x | 11.2x | 8.8x | 19.1x | 16.3x | 11.9x |
| Focus Financial Group | FOCS | 45.74 | \$205,000 | 3,520 | (23.4) | 5.8 | 1.7 | 1.6 | 6.4 | 6.1 | 5.2 | 10.1 | 9.9 | 8.8 |
| Blucora, Inc. | BCOR | 19.55 | 40,921 | 940 | 12.9 | 14.7 | 2.3 | 1.0 | 6.2 | 5.6 | 5.1 | 10.2 | 8.8 | 8.2 |
| Silvercrest Asset Management Group Inc. | SAMG | 20.45 | 32,320 | 296 | 19.1 | 41.3 | 0.9 | 2.2 | 7.5 | 7.6 | 6.8 | 11.9 | 11.5 | 10.3 |
| High | | | | | 19.1% | 41.3% | 2.7% | 2.2x | 12.9x | 11.2x | 8.8x | 19.1x | 16.3x | 11.9x |
| Mean | | | | | 5.7 | 22.3 | 1.9 | 1.7 | 8.2 | 7.6 | 6.5 | 12.8 | 11.6 | 9.8 |
| Median | | | | | 13.5 | 21.0 | 2.0 | 1.8 | 7.0 | 6.9 | 6.0 | 11.1 | 10.7 | 9.5 |
| Low | | | | | (23.4) | 5.8 | 0.9 | 1.0 | 6.2 | 5.6 | 5.1 | 10.1 | 8.8 | 8.2 |

Select Trading Comparables

Traditional Asset Managers

| Closing Ticker Price Market Cap. Price Return Stock Price Stock Price Return Stock Return Stock Return Return Stock Return Return Return Stock Return R | As of March 31, 2022 (Dollars in millions, except per share data) | | | | | | | EV/ | | | - | V/EBITDA | | P/Adj. Earnings | | | |
|---|--|-------|----------|---------------|--------------|----------------|---------------------------|------------|------------|------------|------------|------------|-------|-----------------|-------------|------------|--|
| BlackRock Inc. BLK \$764.17 \$116.186 (16.5)% (0.3)% \$10.010.143 1.2% 5.9x 5.4x 5.0x 14.5x 13.0x 12.9x 19.5x 17.3x 15.7x 17.3x 17. | | , | Stock | Marriant Carr | | Stock Price | | 2022E | 2023E | | | | | | • | | |
| Bick S764.17 \$116.186 (16.5)% (0.3)% \$10.010.143 1.2% 5.9x 5.4x 5.0x 14.5x 13.0x 12.9x 19.5x 17.3x 15.7x | | пскег | Price | магкет Сар. | Price Return | Return | Under Mgmt. AUM | Rev. | Rev. | Rev. | 2022E | 2023E | 2024E | 2022E | 2023E | 2024E | |
| T. Rowe Price Group, Inc. TROW TRO | | BLK | \$764.17 | \$116.186 | (16.5)% | (0.3)% | \$10.010.143 1.2% | 5.9x | 5.4x | 5.0x | 14.5x | 13.0x | 12.9x | 19.5x | 17.3x | 15.7x | |
| AllianceBernstein Holding LP AB 47.02 12.667 (3.7) 14.9 779.000 1.6 3.3 3.3 3.4 11.1 10.5 12.1 14.1 13.3 15.1 Invesco Ltd. IVZ 23.06 10.488 0.2 (10.4) 1.610.900 1.2 3.8 3.6 3.6 8.9 8.7 8.1 9.1 8.2 7.6 Janus Henderson Group plc JHG 35.02 5.867 (16.5) 9.1 432.300 1.2 2.3 2.3 2.2 7.7 7.5 7.1 12.1 11.8 11.0 Affiliated Managers Group Inc. AMG 140.95 5.607 (14.3) 7.4 813.800 1.1 3.7 3.6 3.6 8.9 8.6 8.8 7.6 6.9 6.3 Chen & Steers, Inc. CNS 85.89 4.181 (7.2) 10.66.29 3.9 6.8 6.5 n.a. 15.5 14.3 n.a. 21.0 19.2 n.a. Federated Hermes, Inc. FHI 34.06 3.122 (9.4) 9.5 668.873 0.5 2.3 2.1 1.9 8.8 7.9 6.7 11.8 10.4 9.0 Artisan Partners Asset Management Inc. APAM 39.35 3.103 (17.4) (25.1) 174.754 1.9 3.0 2.8 2.7 8.0 7.7 7.4 10.2 9.7 9.8 Victory Capital Holdings, Inc. VCTR 28.87 1.985 (21.0) 11.5 183.654 1.7 3.3 3.2 3.0 6.5 6.2 5.9 5.9 5.9 5.6 5.3 Virtus Investment Partners, Inc. VRTS 239.99 1.801 (19.2) (0.4) 187.186 2.0 4.4 4.1 n.a. 10.5 9.9 10.4 7.6 7.0 7.1 EnrightSphere Investment Group, Inc. BSIG 24.25 1.065 (5.3) 16.6 117.200 1.1 2.9 2.8 2.5 7.7 7.7 6.8 11.8 10.5 8.6 Using MissionTree Investments, Inc. WETF 5.87 843 (4.1) (9.0) 77.471 1.3 3.2 2.9 2.8 11.6 10.7 0.0 17.1 15.1 12.4 Diamond Hill Investment Group, Inc. DHIL 187.30 603 (3.6) 16.7 31.028 1.7 n.a. n.a. n.a. n.a. n.a. n.a. n.a. n. | T. Rowe Price Group, Inc. | TROW | | | · · · · · · | , , | | | | | | | | | | | |
| Invesco Ltd. IVZ 23.06 10.488 0.2 (10.4) 1.610.900 1.2 3.8 3.6 3.6 8.9 8.7 8.1 9.1 8.2 7.6 Janus Henderson Group pic JHG 35.02 5.867 (16.5) 9.1 432.300 1.2 2.3 2.3 2.2 7.7 7.5 7.1 12.1 11.8 11.0 Affiliated Managers Group. Inc. AMG 140.95 5.607 (14.3) (7.4) 813.800 1.1 3.7 3.6 3.6 8.9 8.6 8.8 7.6 6.9 6.3 Cohen & Steers. Inc. CNS 85.89 4.181 (7.2) 27.9 106.629 3.9 6.8 6.5 n.a. 15.5 14.3 n.a. 21.0 19.2 n.a. Federated Hermes, Inc. FHI 34.06 3.122 (9.4) 9.5 668.873 0.5 2.3 2.1 1.9 8.8 7.9 6.7 11.8 10.4 9.0 Artisan Partners Asset Management Inc. APAM 39.35 3.103 (17.4) (25.1) 174.754 1.9 3.0 2.8 2.7 8.0 7.7 7.4 10.2 9.7 9.8 Victory Capital Holdings. Inc. VCTR 28.87 1.985 (21.0) 11.5 183.654 1.7 3.3 3.2 3.0 6.5 6.2 5.9 5.9 5.6 5.3 Virtus Investment Group Inc. BSIG 24.25 1.065 (5.3) 16.6 117.200 1.1 2.9 2.8 2.5 7.7 7.7 6.8 11.8 10.5 8.6 WisdomTree Investment Group Inc. BSIG 24.25 1.065 (5.3) 16.6 117.200 1.1 2.9 2.8 2.5 7.7 7.7 6.8 11.8 10.5 8.6 WisdomTree Investment Group. Inc. DHIL 187.30 603 (3.6) 16.7 31.028 1.7 n.a. n.a. n.a. n.a. n.a. n.a. n.a. n. | Franklin Resources, Inc. | BEN | 27.92 | 14,019 | (16.6) | (7.4) | 1,578,100 1.2 | 2.0 | 2.3 | 2.4 | 7.3 | 7.3 | 7.6 | 8.0 | 8.2 | 7.6 | |
| Janus Henderson Group pic JHG 35.02 5.867 (16.5) 9.1 432.300 1.2 2.3 2.3 2.2 7.7 7.5 7.1 12.1 11.8 11.0 Affiliated Managers Group. Inc. AMG 140.95 5.607 (14.3) (7.4) 813.800 1.1 3.7 3.6 3.6 8.9 8.6 8.8 7.6 6.9 6.3 Cohen & Steers. Inc. CNS 85.89 4.181 (7.2) 27.9 106.629 3.9 6.8 6.5 n.a. 15.5 14.3 n.a. 21.0 19.2 n.a. Federated Hermes, Inc. FHI 34.06 3.122 (9.4) 9.5 668.873 0.5 2.3 2.1 1.9 8.8 7.9 6.7 11.8 10.4 9.0 Artisan Partners Asset Management Inc. APAM 39.35 3.103 (17.4) (25.1) 174.754 1.9 3.0 2.8 2.7 8.0 7.7 7.4 10.2 9.7 9.8 Victory Capital Holdings. Inc. VCTR 28.87 1.985 (21.0) 11.5 183.654 1.7 3.3 3.2 3.0 6.5 6.2 5.9 5.9 5.9 5.6 5.3 Virtus Investment Partners. Inc. VRTS 239.99 1.801 (19.2) (0.4) 187.186 2.0 4.4 4.1 n.a. 10.5 9.9 10.4 7.6 7.0 7.1 FightSphere Investment Group Inc. BSIG 24.25 1.065 (5.3) 16.6 117.200 1.1 2.9 2.8 2.5 7.7 7.7 6.8 11.8 10.5 8.6 WisdomTree Investment Group. Inc. DHIL 187.30 603 (3.6) 16.7 31.028 1.7 n.a. n.a. n.a. n.a. n.a. n.a. n.a. n. | AllianceBernstein Holding LP | AB | 47.02 | 12,667 | (3.7) | 14.9 | 779,000 1.6 | 3.3 | 3.3 | 3.4 | 11.1 | 10.5 | 12.1 | 14.1 | 13.3 | 15.1 | |
| Affiliated Managers Group, Inc. AMG 140.95 5.607 (14.3) (7.4) 813.800 1.1 3.7 3.6 3.6 8.9 8.6 8.8 7.6 6.9 6.3 Cohen & Steers, Inc. CNS 85.89 4.181 (7.2) 27.9 106.629 3.9 6.8 6.5 n.a. 15.5 14.3 n.a. 21.0 19.2 n.a. Federated Hermes, Inc. FHI 34.06 3.122 (9.4) 9.5 668.873 0.5 2.3 2.1 1.9 8.8 7.9 6.7 11.8 10.4 9.0 Artisan Partners Asset Management Inc. APAM 39.35 3.103 (17.4) (25.1) 174.754 1.9 3.0 2.8 2.7 8.0 7.7 7.4 10.2 9.7 9.8 Victory Capital Holdings, Inc. VCTR 28.87 1.985 (21.0) 11.5 183.654 1.7 3.3 3.2 3.0 6.5 6.2 5.9 5.9 5.9 5.6 5.3 Virtus Investment Partners, Inc. VRTS 239.99 1.801 (19.2) (0.4) 187.186 2.0 4.4 4.1 1.0 1.0 1.0 1.0 1.0 1 | Invesco Ltd. | IVZ | 23.06 | 10,488 | 0.2 | (10.4) | 1,610,900 1.2 | 3.8 | 3.6 | 3.6 | 8.9 | 8.7 | 8.1 | 9.1 | 8.2 | 7.6 | |
| Cohen & Steers, Inc. CNS 85.89 4.181 (7.2) 27.9 106.629 3.9 6.8 6.5 n.a. 15.5 14.3 n.a. 21.0 19.2 n.a. Federated Hermes, Inc. FHI 34.06 3.122 (9.4) 9.5 668.873 0.5 2.3 2.1 1.9 8.8 7.9 6.7 11.8 10.4 9.0 Artisan Partners Asset Management Inc. APAM 39.35 3.103 (17.4) (25.1) 174.754 1.9 3.0 2.8 2.7 8.0 7.7 7.4 10.2 9.7 9.8 Victory Capital Holdings, Inc. VCTR 28.87 1.985 (21.0) 11.5 183.654 1.7 3.3 3.2 3.0 6.5 6.2 5.9 5.9 5.9 5.6 5.3 Virtus Investment Partners, Inc. VRTS 239.99 1.801 (19.2) (0.4) 187.186 2.0 4.4 4.1 n.a. 10.5 9.9 10.4 7.6 7.0 7.1 BrightSphere Investment Group Inc. BSIG 24.25 1.065 (5.3) 16.6 117.200 1.1 2.9 2.8 2.5 7.7 7.7 6.8 11.8 10.5 8.6 WisdomTree Investment Group, Inc. DHIL 187.30 603 (3.6) 16.7 31.028 1.7 1.8 1.8 1.8 1.8 1.8 1.8 1. | Janus Henderson Group plc | JHG | 35.02 | 5,867 | (16.5) | 9.1 | 432,300 1.2 | 2.3 | 2.3 | 2.2 | 7.7 | 7.5 | 7.1 | 12.1 | 11.8 | 11.0 | |
| Federated Hermes, Inc. FHI 34.06 3.122 (9.4) 9.5 668.873 0.5 2.3 2.1 1.9 8.8 7.9 6.7 11.8 10.4 9.0 Artisan Partners Asset Management Inc. APAM 39.35 3.103 (17.4) (25.1) 174.754 1.9 3.0 2.8 2.7 8.0 7.7 7.4 10.2 9.7 9.8 Victory Capital Holdings, Inc. VCTR 28.87 1.985 (21.0) 11.5 183.654 1.7 3.3 3.2 3.0 6.5 6.2 5.9 5.9 5.6 5.3 Virtus Investment Partners, Inc. VRTS 239.99 1.801 (19.2) (0.4) 187.186 2.0 4.4 4.1 n.a. 10.5 9.9 10.4 7.6 7.0 7.1 BrightSphere Investment Group Inc. BSIG 24.25 1.065 (5.3) 16.6 117.200 1.1 2.9 2.8 2.5 7.7 7.7 6.8 11.8 10.5 8.6 WisdomTree Investments, Inc. WETF 5.87 843 (4.1) (9.0) 77.471 1.3 3.2 2.9 2.8 11.6 10.7 10.0 17.1 15.1 12.4 Diamond Hill Investment Group, Inc. DHIL 187.30 603 (3.6) 16.7 31.028 1.7 n.a. n.a. n.a. n.a. n.a. n.a. n.a. n. | Affiliated Managers Group, Inc. | AMG | 140.95 | 5,607 | (14.3) | (7.4) | 813,800 1.1 | 3.7 | 3.6 | 3.6 | 8.9 | 8.6 | 8.8 | 7.6 | 6.9 | 6.3 | |
| Artisan Partners Asset Management Inc. APAM 39.35 3.103 (17.4) (25.1) 174.754 1.9 3.0 2.8 2.7 8.0 7.7 7.4 10.2 9.7 9.8 Victory Capital Holdings, Inc. VCTR 28.87 1.985 (21.0) 11.5 183.654 1.7 3.3 3.2 3.0 6.5 6.2 5.9 5.9 5.6 5.3 Virtus Investment Partners, Inc. VRTS 239.99 1.801 (19.2) (0.4) 187.186 2.0 4.4 4.1 n.a. 10.5 9.9 10.4 7.6 7.0 7.1 BrightSphere Investment Group Inc. BSIG 24.25 1.065 (5.3) 16.6 117.200 1.1 2.9 2.8 2.5 7.7 7.7 6.8 11.8 10.5 8.6 WisdomTree Investments, Inc. WETF 5.87 843 (4.1) (9.0) 77.471 1.3 3.2 2.9 2.8 11.6 10.7 10.0 17.1 15.1 12.4 Diamond Hill Investment Group, Inc. DHIL 187.30 603 (3.6) 16.7 31.028 1.7 n.a. n.a. n.a. n.a. n.a. n.a. n.a. n. | Cohen & Steers, Inc. | CNS | 85.89 | 4,181 | (7.2) | 27.9 | 106,629 3.9 | 6.8 | 6.5 | n.a. | 15.5 | 14.3 | n.a. | 21.0 | 19.2 | n.a. | |
| Victory Capital Holdings, Inc. VCTR 28.87 1.985 (21.0) 11.5 183.654 1.7 3.3 3.2 3.0 6.5 6.2 5.9 5.9 5.6 5.3 Virtus Investment Partners, Inc. VRTS 239.99 1.801 (19.2) (0.4) 187.186 2.0 4.4 4.1 n.a. 10.5 9.9 10.4 7.6 7.0 7.1 BrightSphere Investment Group Inc. BSIG 24.25 1.065 (5.3) 16.6 117.200 1.1 2.9 2.8 2.5 7.7 7.7 6.8 11.8 10.5 8.6 WisdomTree Investments, Inc. WETF 5.87 843 (4.1) (9.0) 77.471 1.3 3.2 2.9 2.8 11.6 10.7 10.0 17.1 15.1 12.4 Diamond Hill Investment Group, Inc. DHIL 187.30 603 (3.6) 16.7 31.028 1.7 n.a. n.a. n.a. n.a. n.a. n.a. n.a.< | Federated Hermes, Inc. | FHI | 34.06 | 3,122 | (9.4) | 9.5 | 668,873 0.5 | 2.3 | 2.1 | 1.9 | 8.8 | 7.9 | 6.7 | 11.8 | 10.4 | 9.0 | |
| Virtus Investment Partners, Inc. VRTS 239.99 1,801 (19.2) (0.4) 187,186 2.0 4.4 4.1 n.a. 10.5 9.9 10.4 7.6 7.0 7.1 BrightSphere Investment Group Inc. BSIG 24.25 1,065 (5.3) 16.6 117,200 1.1 2.9 2.8 2.5 7.7 7.7 6.8 11.8 10.5 8.6 WisdomTree Investments, Inc. WETF 5.87 843 (4.1) (9.0) 77,471 1.3 3.2 2.9 2.8 11.6 10.7 10.0 17.1 15.1 12.4 Diamond Hill Investment Group, Inc. DHIL 187.30 603 (3.6) 16.7 31.028 1.7 n.a. n.a | Artisan Partners Asset Management Inc. | APAM | 39.35 | 3,103 | (17.4) | (25.1) | 174,754 1.9 | 3.0 | 2.8 | 2.7 | 8.0 | 7.7 | 7.4 | 10.2 | 9.7 | 9.8 | |
| BrightSphere Investment Group Inc. BSIG 24.25 1.065 (5.3) 16.6 117.200 1.1 2.9 2.8 2.5 7.7 7.7 6.8 11.8 10.5 8.6 WisdomTree Investments, Inc. WETF 5.87 843 (4.1) (9.0) 77.471 1.3 3.2 2.9 2.8 11.6 10.7 10.0 17.1 15.1 12.4 Diamond Hill Investment Group, Inc. DHIL 187.30 603 (3.6) 16.7 31.028 1.7 n.a. n.a. n.a. n.a. n.a. n.a. n.a. n. | Victory Capital Holdings, Inc. | VCTR | 28.87 | 1,985 | (21.0) | 11.5 | 183,654 1.7 | 3.3 | 3.2 | 3.0 | 6.5 | 6.2 | 5.9 | 5.9 | 5.6 | 5.3 | |
| WisdomTree Investments, Inc. WETF 5.87 843 (4.1) (9.0) 77,471 1.3 3.2 2.9 2.8 11.6 10.7 10.0 17.1 15.1 12.4 Diamond Hill Investment Group, Inc. DHIL 187.30 603 (3.6) 16.7 31,028 1.7 n.a. | Virtus Investment Partners, Inc. | VRTS | 239.99 | 1,801 | (19.2) | (0.4) | 187,186 2.0 | 4.4 | 4.1 | n.a. | 10.5 | 9.9 | 10.4 | 7.6 | 7.0 | 7.1 | |
| Diamond Hill Investment Group, Inc. DHIL 187.30 603 (3.6) 16.7 31.028 1.7 n.a. | BrightSphere Investment Group Inc. | BSIG | 24.25 | 1,065 | (5.3) | 16.6 | 117,200 1.1 | 2.9 | 2.8 | 2.5 | 7.7 | 7.7 | 6.8 | 11.8 | 10.5 | 8.6 | |
| Pzena Investment Management, Inc. PZN 8.02 592 (15.3) (28.5) 52,500 1.3 n.a. | WisdomTree Investments, Inc. | WETF | 5.87 | 843 | (4.1) | (9.0) | 77,471 1.3 | 3.2 | 2.9 | 2.8 | 11.6 | 10.7 | 10.0 | 17.1 | 15.1 | 12.4 | |
| Manning & Napier, Inc. MN 9.11 178 9.6 41.0 22,543 0.5 n.a. n.a. </td <td>Diamond Hill Investment Group, Inc.</td> <td></td> <td>187.30</td> <td>603</td> <td>(3.6)</td> <td>16.7</td> <td>31,028 1.7</td> <td>n.a.</td> <td>n.a.</td> <td>n.a.</td> <td>n.a.</td> <td>n.a.</td> <td>n.a.</td> <td>n.a.</td> <td>n.a.</td> <td>n.a.</td> | Diamond Hill Investment Group, Inc. | | 187.30 | 603 | (3.6) | 16.7 | 31,028 1.7 | n.a. | n.a. | n.a. | n.a. | n.a. | n.a. | n.a. | n.a. | n.a. | |
| High 9.6% 41.0% \$10,010,143 3.9% 6.8x 6.5x 5.0x 15.5x 14.3x 12.9x 21.0x 19.2x 15.7x Mean (10.8) 2.7 1,090,228 1.5 3.7 3.5 3.1 9.8 9.3 8.8 12.2 11.2 9.9 Median (14.3) (0.3) 187,186 1.3 3.3 3.2 2.9 8.9 8.7 8.1 11.8 10.5 9.0 | Pzena Investment Management, Inc. | PZN | 8.02 | 592 | (15.3) | (28.5) | 52,500 1.3 | n.a. | n.a. | n.a. | n.a. | n.a. | n.a. | n.a. | n.a. | n.a. | |
| Mean (10.8) 2.7 1,090,228 1.5 3.7 3.5 3.1 9.8 9.3 8.8 12.2 11.2 9.9 Median (14.3) (0.3) 187,186 1.3 3.3 3.2 2.9 8.9 8.7 8.1 11.8 10.5 9.0 | Manning & Napier, Inc. | MN | 9.11 | 178 | 9.6 | 41.0 | 22,543 0.5 | n.a. | n.a. | n.a. | n.a. | n.a. | n.a. | n.a. | n.a. | n.a. | |
| Median (14.3) (0.3) 187,186 1.3 3.3 3.2 2.9 8.9 8.7 8.1 11.8 10.5 9.0 | High | | | | | | | | | | | | | | | | |
| | | | | | , , | | , , | | | | | | | | | | |
| | Median Low | | | | (14.3) | (28.5) | 187,186 1.3 22,543 0.5 | 3.3 2.0 | 3.2 2.1 | 2.9 1.9 | 8.9 6.5 | 8.7 6.2 | 5.9 | 11.8 5.9 | 10.5 5.6 | 9.0 5.3 | |

Select Trading Comparables

Alternative Asset Managers and Wealth Management Tech/Services

| As of March 31, 2022 | | | | | | | | | | | | | | | | | |
|--|--------|---------------------------|----------------|---|---------------------------------|------------------------------------|--------------------------|-------|---------------|---------------|---------------|-------|----------|-------|-------|-------|-------|
| (Dollars in millions, except per share data) | | | | | | | - | | E | V / | | E | V/EBITDA | (2) | | P/DE | |
| Company | Ticker | Closing Stock Price | Market Cap. | Intrinsic Enterprise Value ⁽¹⁾ | YTD Stock Price Return | 1-Year Stock Price Return | Assets Under Mgmt. | AUM | 2022E Rev. | 2023E Rev. | 2024E Rev. | 2022E | 2023E | 2024E | 2022E | 2023E | 2024E |
| Alternative Asset Managers | | | | | | | | | | | | | | | | | |
| Blackstone Inc. | BX | \$126.94 | \$153,410 | \$142,581 | (1.9)% | 68.8% | \$880,902 | 16.2% | 10.7x | 9.5x | 8.0x | 18.5x | 16.1x | 13.3x | 21.9x | 19.1x | 15.7x |
| Brookfield Asset Management Inc. | BAM.A | 56.61 | 93,430 | 46,303 | (6.2) | 27.5 | 688,138 | 6.7 | 10.7 | 9.8 | n.a. | 15.5 | 13.9 | n.a. | 43.2 | 38.3 | n.a. |
| KKR & Co. Inc. | KKR | 58.47 | 52,664 | 35,123 | (21.5) | 16.1 | 470,555 | 7.5 | 5.9 | 5.4 | 4.5 | 11.5 | 10.3 | 8.4 | 18.0 | 16.7 | 15.0 |
| Apollo Global Management, Inc. | APO | 61.99 | 28,589 | 23,984 | (14.4) | 29.1 | 497,552 | 4.8 | 6.2 | 5.3 | 4.9 | 13.6 | 11.5 | 13.3 | 23.9 | 20.4 | 31.8 |
| Ares Management Corporation | ARES | 81.23 | 24,926 | 24,213 | (0.0) | 40.8 | 305,775 | 7.9 | 8.0 | 6.7 | 5.6 | 21.9 | 17.6 | 14.7 | 22.2 | 17.7 | 14.6 |
| The Carlyle Group Inc. | CG | 48.91 | 17,786 | 13,067 | (10.9) | 30.8 | 300,957 | 4.3 | 3.2 | 3.0 | 2.7 | 7.4 | 6.9 | 6.4 | 11.9 | 11.1 | 10.1 |
| TPG Inc. | TPG | 30.14 | 16,176 | 6,058 | n.a. | n.a. | 17,989 | 33.7 | 5.1 | 4.0 | 3.7 | 9.6 | 6.9 | 7.0 | 37.4 | 29.1 | 30.0 |
| High | | | | | (0.0)% | 68.8% | \$880,902 | 33.7% | 10.7x | 9.8x | 8.0x | 21.9x | 17.6x | 14.7x | 43.2x | 38.3x | 31.8x |
| Mean | | | | | (9.2) | 35.5 | 451,695 | 11.6 | 7.1 | 6.2 | 4.9 | 14.0 | 11.9 | 10.5 | 25.5 | 21.8 | 19.5 |
| Median | | | | | (8.6) | 30.0 | 470,555 | 7.5 | 6.2 | 5.4 | 4.7 | 13.6 | 11.5 | 10.8 | 22.2 | 19.1 | 15.4 |
| Low | | | | | (21.5) | 16.1 | 17,989 | 4.3 | 3.2 | 3.0 | 2.7 | 7.4 | 6.9 | 6.4 | 11.9 | 11.1 | 10.1 |

| | | | | | | _ | EV/ | | | E | V/EBITD | Α | P/ | nings | | |
|--------------------------------------|--------|---------------------------|----------------|---------------------------|------------------------------------|--------------------------|------|---------------|---------------|---------------|---------|-------|-------|-------|-------|-------|
| Company | Ticker | Closing Stock Price | Market Cap. | YTD Stock Price Return | 1-Year Stock Price Return | Assets Under Mgmt. | AUM | 2022E Rev. | 2023E Rev. | 2024E Rev. | 2022E | 2023E | 2024E | 2022E | 2023E | 2024E |
| WealthTech and Advice | | | | | | | | | | | | | | | | |
| SS&C Technologies Holdings, Inc. | SSNC | \$75.02 | \$19,235 | (8.5)% | 5.6% | n.a. | n.a. | 4.6x | 4.4x | 4.2x | 11.6x | 10.8x | 10.1x | 14.8x | 13.6x | 12.4x |
| Broadridge Financial Solutions, Inc. | BR | 155.71 | 18,183 | (14.8) | 0.5 | n.a. | n.a. | 3.9 | 3.7 | 3.5 | 16.6 | 15.8 | 15.5 | 23.7 | 21.6 | 19.2 |
| Morningstar, Inc. | MORN | 273.17 | 11,736 | (20.1) | 17.2 | n.a. | n.a. | 6.0 | 5.2 | 4.7 | 24.1 | 20.0 | 16.9 | 40.8 | 32.7 | 26.4 |
| SEI Investments Company | SEIC | 60.21 | 8,330 | (1.2) | (2.7) | n.a. | n.a. | 3.7 | 3.7 | 3.6 | 10.7 | 11.2 | 11.4 | 14.8 | 14.8 | 14.4 |
| Envestnet, Inc. | ENV | 74.44 | 4,081 | (6.2) | 0.2 | n.a. | n.a. | 3.5 | 3.1 | 2.6 | 18.4 | 14.7 | 11.7 | 35.0 | 27.2 | 21.0 |
| AssetMark Financial Holdings, Inc. | AMK | 22.25 | 1,637 | (15.1) | (6.0) | 58,557 | 2.9 | 3.8 | 3.2 | 2.8 | 9.1 | 7.4 | 6.4 | 13.2 | 10.9 | 9.5 |
| High | | | | (1.2)% | 17.2% | \$58,557 | 2.9% | 6.0x | 5.2x | 4.7x | 24.1x | 20.0x | 16.9x | 40.8x | 32.7x | 26.4x |
| Mean | | | | (11.0) | 2.5 | 58,557 | 2.9 | 4.2 | 3.9 | 3.6 | 15.1 | 13.3 | 12.0 | 23.7 | 20.1 | 17.1 |
| Median | | | | (11.7) | 0.3 | 58,557 | 2.9 | 3.8 | 3.7 | 3.5 | 14.1 | 13.0 | 11.6 | 19.2 | 18.2 | 16.8 |
| Low | | | | (20.1) | (6.0) | 58,557 | 2.9 | 3.5 | 3.1 | 2.6 | 9.1 | 7.4 | 6.4 | 13.2 | 10.9 | 9.5 |

Sources: Public filings, SNL Financial, S&P Capital IQ.

Note: Trading multiples based on share price, other market data, and broker consensus future earnings estimates from S&P Capital IQ as of March 31, 2022.

⁽¹⁾ Reflects total market value of debt and equity, less cash, 0.9x the book value of investment portfolio, and 0.9x the book value of carried interest for alternative asset managers.

⁽²⁾ Market cap/ENI for alternative asset managers.

Houlihan Lokey Capabilities

Leading Independent Advisory Firm

Houlihan Lokey is the trusted advisor to more top decision-makers than any other independent global investment bank.



2,200+ Employees

35 Locations

~25% Employee-Owned

~\$6 Billion
Market Cap

~\$2 Billion
Annual Revenue

No Debt

Corporate Finance

| 2021 Investment Banking Rankings All Global Transactions | | |
|---|----------------|-------|
| | Advisor | Deals |
| 1 | Houlihan Lokey | 549 |
| 2 | Goldman Sachs | 511 |
| 3 | JP Morgan | 508 |
| 4 | Rothschild | 437 |
| 5 | Morgan Stanley | 393 |
| Source: Refinitiv. Excludes accounting firms and brokers. | | |

No. 1 U.S. M&A Advisor

No. 1 Global M&A Advisor

Leading Capital Markets Advisor

Financial Restructuring

| 2021 Global Distressed Debt & Bankruptcy Restructuring Rankings | | | |
|---|----------------|-------|--|
| | Advisor | Deals | |
| 1 | Houlihan Lokey | 63 | |
| 2 | Rothschild | 38 | |
| 3 | Moelis | 34 | |
| 4 | PJT Partners | 33 | |
| 5 | Lazard | 24 | |
| Source: Refinitiv. | | | |

No. 1 Global Restructuring Advisor

1,500+ Transactions Completed Valued at More Than \$3.0 Trillion Collectively

Financial and Valuation Advisory

| | 02 to 2021 Global M&A Fairness visory Rankings | |
|---|---|-------|
| | Advisor | Deals |
| 1 | Houlihan Lokey | 952 |
| 2 | JP Morgan | 890 |
| 3 | Duff & Phelps, A Kroll Business | 882 |
| 4 | Morgan Stanley | 602 |
| 5 | BofA Securities | 531 |
| Source: Refinitiv. Announced or completed transactions. | | |

No. 1 Global M&A Fairness Opinion Advisor Over the Past 20 Years

1,000+ Annual Valuation Engagements

North America

| Atlanta | Miami |
|-------------|------------------|
| Boston | Minneapolis |
| Chicago | New York |
| Dallas | San Francisco |
| Houston | Washington, D.C. |
| Los Angeles | |

Europe and Middle East

| Amsterdam | Munich |
|------------|-----------|
| Dubai | Paris |
| Frankfurt | Stockholm |
| London | Tel Aviv |
| Madrid | Zurich |
| Manchester | |
| Milan | |

Asia-Pacific

| Asia-Facilic | |
|------------------|-----------|
| Beijing | Osaka |
| Fukuoka | Shanghai |
| Ho Chi Minh City | Singapore |
| Hong Kong SAR | Sydney |
| Mumbai | Tokyo |
| Nagoya | |
| New Delhi | |
| | |

Houlihan Lokey

Corporate Finance Overview

Houlihan Lokey's leading Corporate Finance business is built of world-class resources.

Corporate Finance

Mergers and Acquisitions

- Extensive expertise in mergers, acquisitions, and divestitures for a broad range of clients; our experience in M&A has earned us recognition throughout the industry.
- No.1 M&A advisor for all U.S. transactions.

Capital Markets

- Offers clients access to financing in the private and public capital markets through the issuance of debt, equity, or hybrid securities.
- Bankers have decades of combined experience in private markets and a track record of successfully executing financings through changing market conditions.

Private Funds Group

- Extensive fundraising and in-house operating experience.
- Maximizes the efficiency and effectiveness of the fundraising process for asset managers.
- Provides tailored advice on the development and implementation of strategic initiatives.

LEADING M&A ADVISOR TO THE MID-CAP

- Closed more than 1,900 M&A deals under \$1 billion in the past five years.⁽¹⁾
- No. 1 M&A advisor for all nondepository financial services transactions.⁽²⁾

| 2021 M&A Advisory Rankings All U.S. Transactions | | |
|---|----------------|-------|
| | Advisor | Deals |
| 1 | Houlihan Lokey | 301 |
| 2 | Goldman Sachs | 285 |
| 3 | JP Morgan | 282 |
| 4 | Jefferies | 199 |
| 5 | Morgan Stanley | 185 |
| Sour | ce: Refinitiv. | |

UNMATCHED PRIVATE EQUITY COVERAGE

- No. 1 most active investment bank to U.S. and global private equity.⁽³⁾
- 22 senior officers dedicated to the sponsor community in North America and Europe.
- Coverage of more than 1,000 private equity firms, 250 hedge funds, and 75 family offices.

Dedicated coverage provides proprietary data and knowledge of buyer behavior

SEAMLESS CAPITAL MARKETS EXECUTION

- Global team of more than 75 professionals.
- Advised on more than 135 deals in 2021 and worked with over 70 sponsors to raise more than \$18 billion of capital.
- Senior-level contact into all major credit investors.

Largest dedicated alternative investor coverage team in the industry, which provides the ability to get early credit reads for upcoming sellside clients

LOCAL PRESENCE AND GLOBAL REACH

- 35 offices in North America, Europe, the Middle East, and the Asia-Pacific region.
- More than 1,340 cross-border deals since 2011.⁽¹⁾
- Outstanding track record with international investors, both on sellside and buyside transactions.



 Houlihan Lokey office locations

- (1) As of December 31, 2021, according to Refinitiv
- (2) Since 2010, \$50 million to \$600 million deal value.
- (3) In 2021, according to PitchBook.com.

Wealth Management Focus and Expertise

Solutions for the Lifecycle of Wealth Managers

Houlihan Lokey is uniquely positioned to serve as a trusted advisor, given its ability to offer an integrated solution to address the most important strategic decisions of wealth and asset managers.

Mergers and Acquisitions

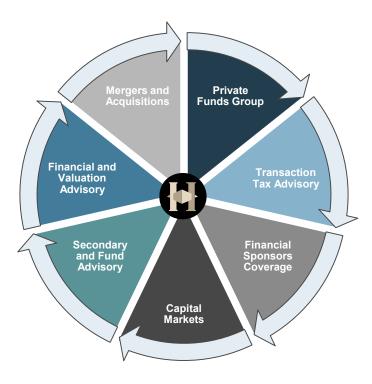
- Comprehensive advisory to wealth managers on minority and majority stake sales, acquisitions, seed investments, joint ventures, product development, succession planning, and establishment of private and permanent capital vehicle.
- Facilitate attractive capital solutions to fund growth, equitize the next generation, and enable transitioning shareholders to monetize equity interest.

Financial and Valuation Advisory

- Portfolio, private company, security, loan, and derivatives valuation experience.
- Provider of recurring, asset-by-asset valuations to three of the largest minority stake GP investors.

Secondary and Fund Advisory

- Dedicated team focused on providing liquidity solutions.
- Unique knowledge of secondary investor preferences and behavior through unmatched relationships and deal flow.
- Valuation of existing structures and strategic options can add to a process's value-creation potential.



Capital Markets

- 75 dedicated professionals across 10 offices in four countries that raised approximately \$18 billion across more than 135 transactions during 2021, with over 70 different financial sponsors.
- Independent advisor on bank commitments and securities offerings with the ability to act as bookrunner/co-manager.

Private Funds Group

- Dedicated team of approximately 30 individuals globally, combining the institutional fundraising experience of a leading institutional agent with unique inhouse operating and investor relations experience from market-leading firms.
- Guidance on timing of stake sales, investor communications, and other strategic considerations as they relate to investor relations.

Transaction Tax Advisory

- Dedicated tax advisory team specialized in transaction-related tax impacts to maximize efficiency.
- Efficient tax structure can preserve or create value in asset and wealth management stake transactions.

Financial Sponsors Coverage

- Among the largest financial sponsors groups focused on mid- and large-cap funds, identifying the best investors and facilitating introductions for processes.
- 22 senior officers in North America and Europe dedicated to coverage of more than 1,000 sponsors.

Houlihan Lokey Wealth and Asset Management

Overview of M&A and Capital Market Solutions

Houlihan Lokey has extensive experience structuring and negotiating recent transactions involving asset and wealth managers.

Select Advisory Areas

Minority Stake Deals

Mergers and Acquisitions

Related

Capital Markets

- Minority investments in a variety of wealth and asset managers and general partnerships across asset classes.
 - Includes both financial and strategic buvers.

Majority and Control **Deals**

■ Full sellside and buyside engagements, featuring majority, path to control, and control transactions.

Asset-Level **Financing** and Sales

- Term and nonterm financing for asset companies.
- Running strategic processes, executing bulk asset sales and purchases.

Company-Level Financing

- Capital markets solutions for financial services operating companies.
 - Secured and unsecured debt, mezzanine debt. structured preferred, and common equity.

Selected Wealth and Asset Management Transaction Experience



























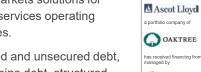
























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CORPORATE FINANCE
FINANCIAL RESTRUCTURING
FINANCIAL AND VALUATION ADVISORY

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